

**NASDAQ: DAIO** 

Data I/O Corporation September 2019 Investor Presentation

## Safe Harbor

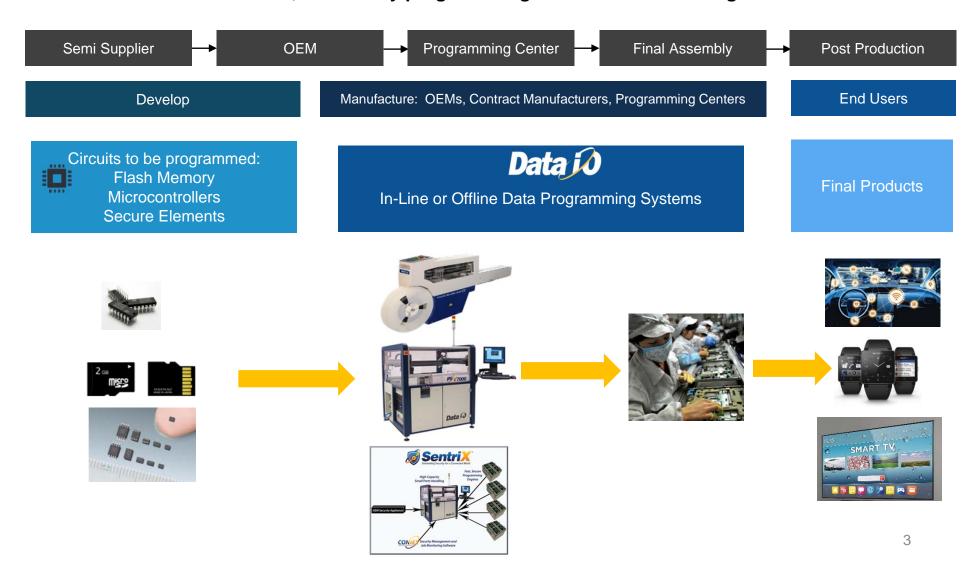


The matters that we discuss today will include forward-looking statements that involve risks factors that could cause Data I/O Corporation's results to differ materially from management's current expectations. We encourage you to review the Safe Harbor statement contained in the earnings release as well as our most recent SEC filings for a complete description. Additionally, those forward-looking statements are made as of today, and we take no obligation to update them.

# **Supporting the Secure Digital World**



Data I/O's programming systems are used by the world's leading manufacturers, programming centers, and contract manufacturers, to securely program integrated circuits and bring their devices to life.



## **Company Snapshot**



### **Recent Achievements and Trends**

- 5 consecutive years of profitability
- Strong momentum in Automotive and IoT devices
  - o 8 of top 9 Auto electronics companies are customers
  - 5-year global supply agreement with Bosch extended by 2.5 years in 3Q18
  - ~60% of revenue from Automotive Electronics customers
- Puget Sound Business Journal's Fastest Growing Public Technology Companies list – 3 consecutive years
- Industry and technology awards for Lumen®X, Universal Flash Storage (UFS), PSV Lines and SentriX™
- Over 250 PSV systems sold
- Traction for SentriX Security Provisioning Platform

### **Committed to Growing Shareholder Value**

- Focusing programmable core competencies on higher growth, higher margin vertical markets
- Differentiated market position through technology leadership and global support
- Approx. 16% of stock held by insiders so that management and Board are aligned with shareholders
- \$2 million buyback approved in 4Q18

### Company Snapshot (1)(2)

NASDAQ: DAIO

Headquarters: Redmond, WA

Established: 1972

Stock Price: \$4.00

Market Cap: \$33M

Diluted Shares: 8.3M

10-Day Avg. Volume: 25,000 shares

Sales (TTM): \$26.3M

Net Income (TTM): \$1.1M

Diluted EPS (TTM): \$0.14

Adj. EBITDA<sup>(3)</sup> (TTM): \$3.4M

Cash & Sec. (6/30/19): \$15.2M (\$1.84/share)

Debt (6/30/19): \$0.0

- (1) Stock price, market cap and volume as of 8/16/19; Source: Yahoo
- (2) Financials for the TTM period ended 6/30/19 or as noted
- (3) Adj. EBITDA is a non-GAAP financial measure. A reconciliation is provided in this presentation

## **Strategic Objectives**



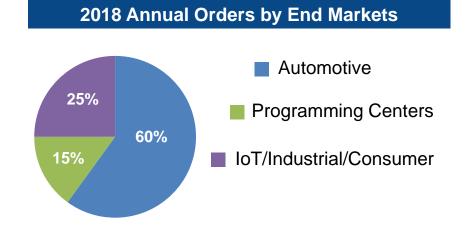
## **Long Term Growth Focus**

- Growth strategy focused on advanced data and security programming solutions for Automotive Electronics, Internet of Things (IoT) and Industrial markets
  - Expansion of addressable markets
  - Technology leadership through continued heavy R/D investment in intellectual property portfolio
  - Greater balance between capital equipment sales and recurring revenues
- Developing new partnerships for Security Provisioning Platform
- Deploying excess capital and other resources for opportunistic growth; return excess capital to shareholders

# **Serving Customers Globally in Growing Markets**



- The largest programming company in the world, 2-3 times larger than the next programming company
- Global footprint with headquarters in Redmond, USA and subsidiary offices in Shanghai China and Munich Germany





## **How Data I/O Markets Grow**



## **Market Forces**

## **Programming Impact**

- IoT and Automotive Growth
  - Devices Get Smaller
  - Move towards Automation



 Products will increase their code size as customers want more features



 Products will be more secure, creating new opportunities



Added Complexity + Security Requirements

## **Market Leading Technology**



## **Industry Leading Products**

#### **Automated Handlers**



**Programming Engines** 



### **Managed and Secure Programming Systems**



### **History of Innovation**

- Data I/O's products are viewed as the "gold standard" for advanced programming equipment and IP management and security solutions.
- Research and Development focused on:
  - Breakthroughs in programming technology to support explosive demand for automotive infotainment solutions using large FLASH memories and microcontrollers.
  - Security Provisioning Platform technology for Internet of Things applications
  - Introduced Universal Flash Storage (UFS) solution and SentriX<sup>™</sup> Security Provisioning Platform
- During the past 15 years, Data I/O has been granted ~50 U.S. and International utility patents. Currently, Data I/O has ~20 U.S. and International utility patents pending.

## Data I/O Sets Blistering Pace for **Programming Market**





Service Excellence Award for World-Class Device **Programming** 



NPI Award for New **Job Composer Software Application** 



Technology Award, 5th Industry Award for Universal Flash Storage (UFS) Support on LUMEN



Doubles Programming Performance w/ TurboBoost™ for

Programmers **LUMEN** 

2x increase in programming performance for eMMC devices shown at IPC APEX Expo 2019





LUMEN Programming Platform Doubles Download Speed

& Support Next-Generation Microcontrollers







DigiCert's Certificate Signing Services Data I/O's SentriX® Secure Provisioning System

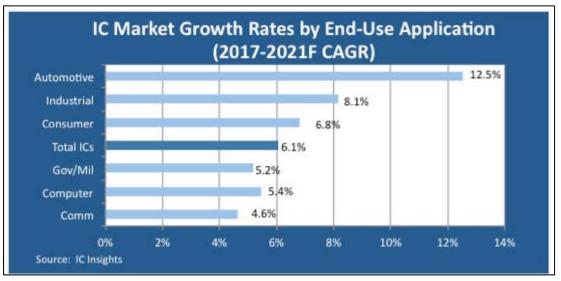




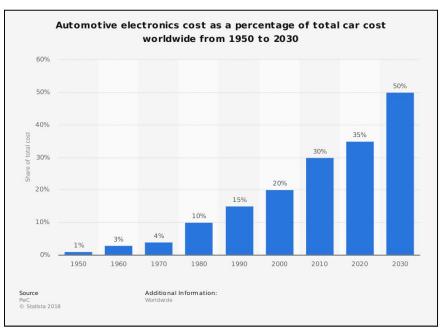
# **Market Outlook**

# **Automotive & Industrial Semi Growth Drives Programming Market**





Automotive & Industrial continue to be fastest growing segments



## **Automotive Electronics Evolution**



## Addressing Macro Trends in Automotive

Visteon









## Cockpit of the Future





## **Smart Mobile Assistant**

#### **Fully Digital**

- · Large, curved digital displays
- · Haptic, knob-on-glass for tactile feedback



#### Connected

- · Access to cloud data and services
- · Hybrid cloud/edge computing



#### Automated

- · Advanced active safety features
- · Self-driving under specific conditions



#### Learning

- · Machine learning based solutions
- · Improved voice and identification features



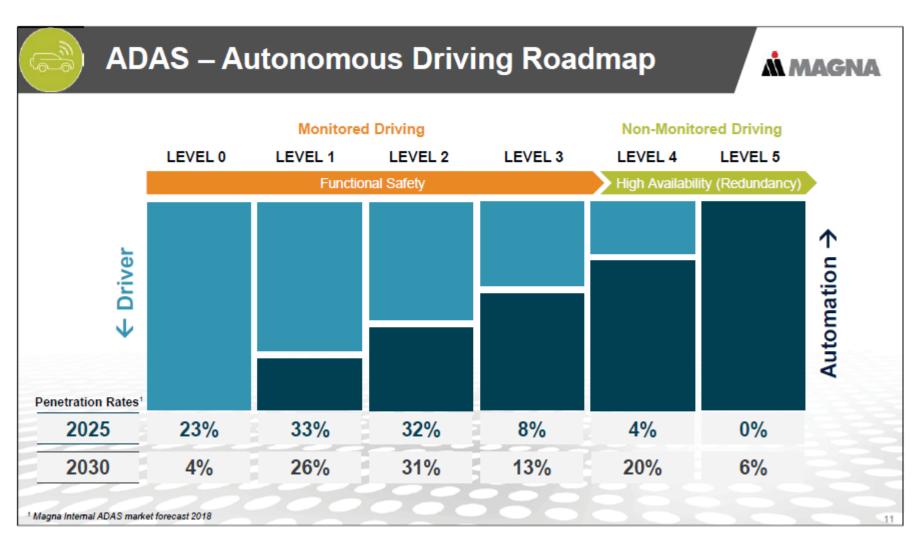
#### Voice Enabled

- · Conversational cockpit assistant
- · Natural language voice interaction



## **ADAS Penetration Over Time**





# **FLASH Memory Growth in the Connected and Autonomous Vehicle**





# Automotive is Moving to UFS FLASH



# Western Digital support Automotive Grade UFS devices

- 6 out of the top 9 automotive electronics manufacturers are transitioning from eMMC to UFS
- 8 out of the top 9 automotive electronics suppliers choose Data I/O

## **Data I/O Delivers Automotive UFS**





# **IoT Market Segmentation**

Stations

**Tablets** 

Desktops & Notebooks

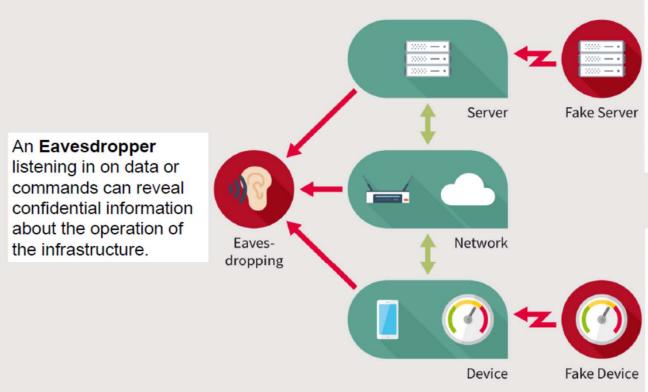


Consumer	Mobility	Energy	Industry & Logistics	ICT	Healthcare	Others
Smart Home	Cars	Solar PV	Industrial Motor Controls & Drives	Data Centers	Medical Equipment	Advertising
Major Home Appliances	Trucks & Buses	Wind Power	Automation Equipment	Cellular Networks	Assisted Living	Retail
Small Home Appliances	Construction Agricultural Vehicles	Other Power Generation	Building Automation	Other WAN	Lifestyle	Gambling
Consumer Electronics (incl. Wearables)	Traction	Energy Storage Systems	Logistics	Wireless LAN & PAN		Defense 🎒
Lighting	Light Electric Vehicles	Transmission & Distribution				Aerospace
Smartcards		Smart Meters				
Smartphones &		Charging				

## **IoT Device Security Threats**



## **Security threats for IoT**



A Fake Server sending incorrect commands can be used to trigger unplanned events, to send some physical resource (water, oil, electricity, etc.) to an unplanned destination, and so forth.

A Fake Device injecting fake measurements can disrupt the control processes and cause them to react inappropriately or dangerously, or can be used to mask physical attacks.

# IoT Market Drivers - Multi-year Secular Growth



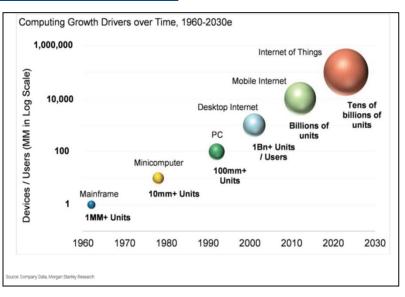
 The IoT is forecast to be bigger than the mobile internet and desktop markets

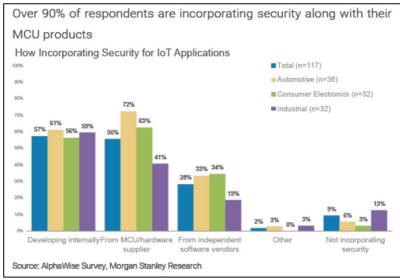
"We believe nearly every single industry will eventually migrate to an IoT model yielding 50 billion connected devices by 2020."

Needham & Company, November 27, 2015

...But Security Issues are top of mind and must be addressed



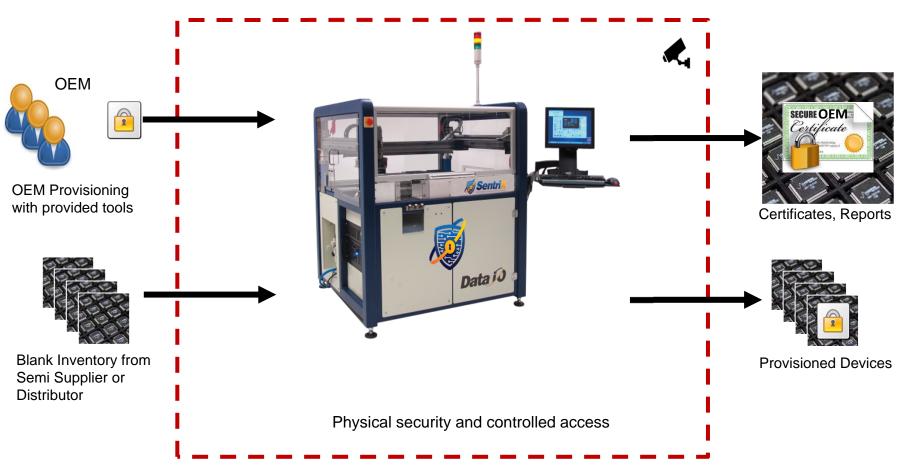




## **SentriX™ Security Provisioning Platform**



### **Secure Programming Center Premise**

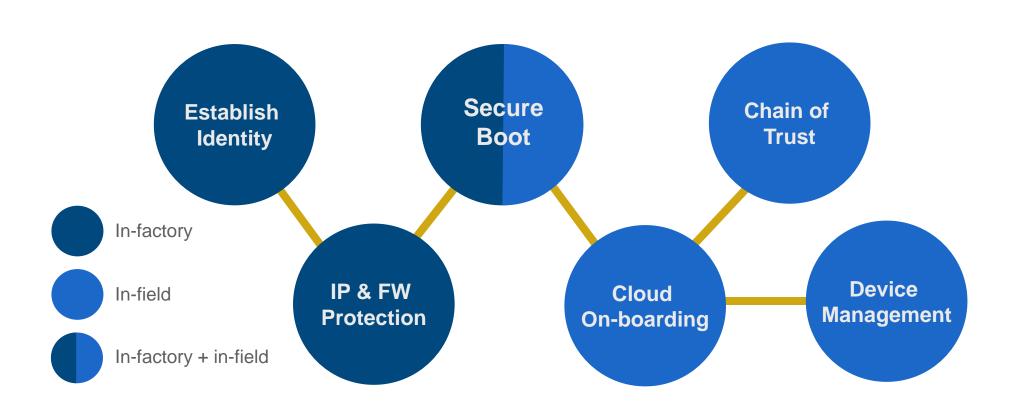


February 28, 2018: Best of Show with Embedded Award for the SentriX Security Provisioning Platform



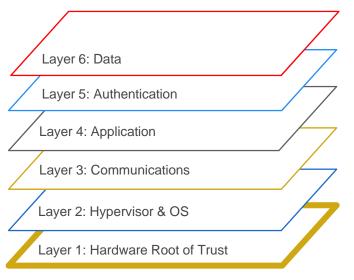
## **Leading SentriX Enabled Use Cases**





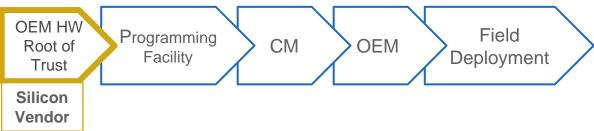
# Security By Design





IoT requires a chain of trust built on a secure and provisioned hardware root of trust.

**Security Layers** 



## **New Partnerships for Growth**



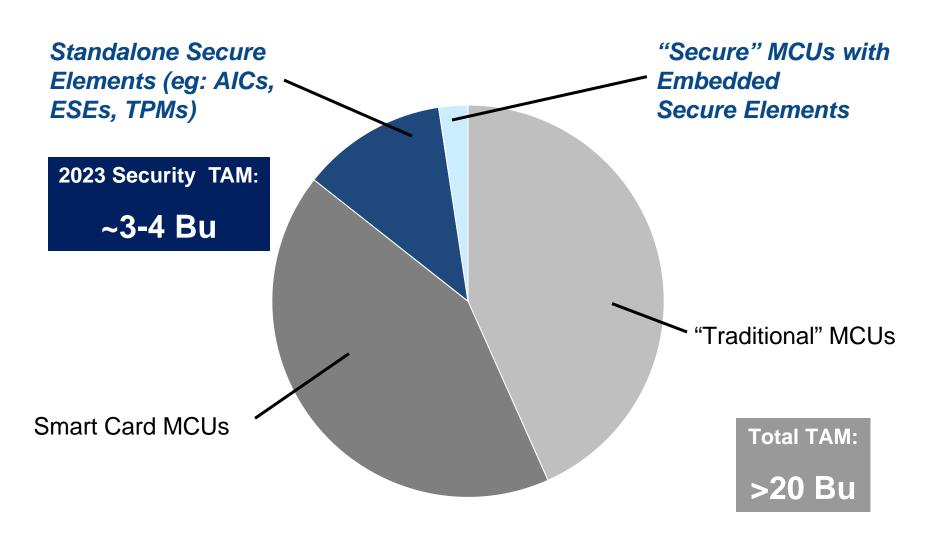


## SentriX Plan: Securing IoT Devices for OEMs of any Size and Volume

- Deployment in October 2017 of first SentriX Security Provisioning System; 5 deployed at 6/30/19
- Additional Industry support announcements from 2018 through 2019
- Revenue Recognition: scaling begins 2019 with multiyear ramp from win to revenue

# The Opportunity: Billions of Security Enabled Devices



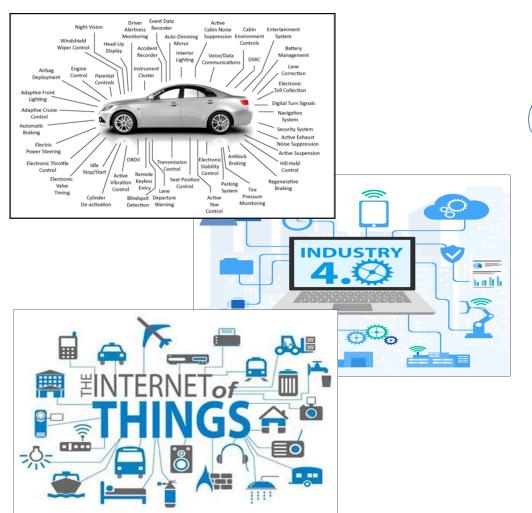


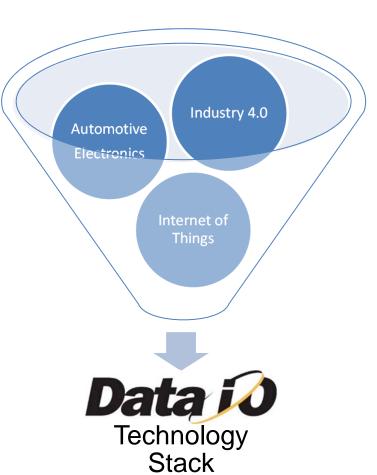
Source: ABI Research

## **The Long Term Opportunity**



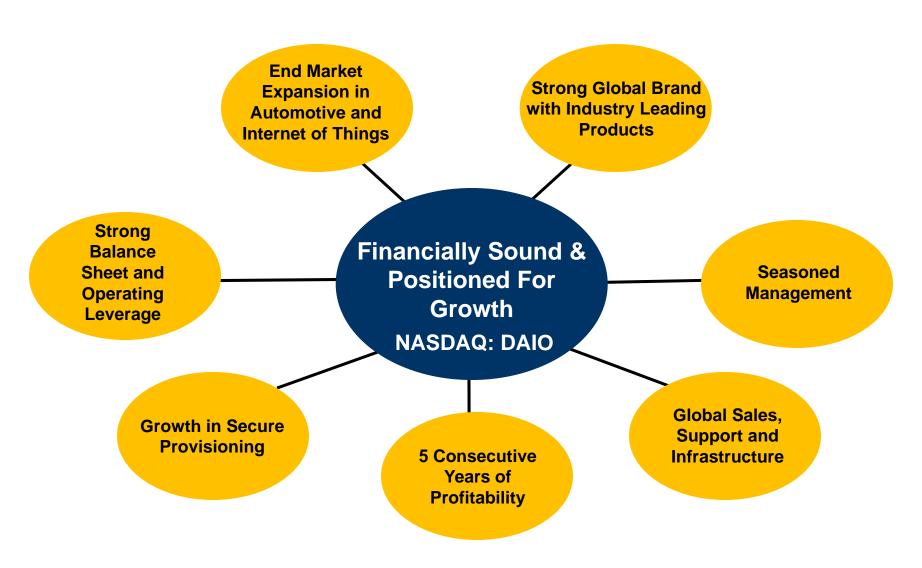
# Convergence of Microcontroller Programming and Security Provisioning





# **Investment Merits: Positioned for Long-Term Growth**







# Thank You!

For more information, please go to https://www.dataio.com/Company/Investor-Relations/Data-I-O-Profile

## **Adjusted EBITDA Reconciliation – 2Q19**



### NON-GAAP FINANCIAL MEASURE RECONCILIATION

	Three Months Ended June 30,		Six Months Ended June 30,	
	2019	2018	2019	2018
(in thousands)				
Net Income	\$127	\$486	\$153	\$616
Interest (income)	(10)	(9)	(22)	(16)
Taxes	27	42	(2)	87
Depreciation and amortization	220	277	424	506
EBITDA earnings	\$364	\$796	\$553	\$1,193
Equity compensation	364	473	650	650
Adjusted EBITDA earnings,				
excluding equity compensation	\$728	\$1,269	\$1,203	\$1,843